

IR Best Practice & the Tools Needed to Achieve it

Belgrade March 2011

Andrew Crockett Senior Specialist – Corporate Services Thomson Reuters





THOMSON REUTERS MARKETS DIVISION: POWERING THE WORLD'S MARKETS

Operations in more than 100 countries

We Power Financial Markets

- Public & Private Companies
- •6,000+ IR Departments
- Institutional Investors
- Investment Banks
- Wealth Management Advisors
- Sales & Trading

We Power Newsrooms

Reuters News: World's largest news agency

450 of the world's largest broadcasters use our news content

9,400+ market-moving beats and exclusives each year

We Inform The World

We reach 1 billion people in 19 languages every day through our news distribution

Our news websites generate 1.8 billion page views each year



Why is Best Practise within IR important

- Status of IR within organisations is increasing
 - Higher Expectations
 - Buy Side & Sell Side
 - Retail
 - Governance & Communication
 - More Responsibility less Time!
 - Visibility is Increasing
 - Internet
 - New Media
 - Competition for Capital higher than ever before
 - IR need to be more Pro-Active
- Efficient Management of Workflow more Important than ever before



IR Schedule - External Stakeholders · Earnings releases · Capital Markets day Conference call for earnings · Product related investor events Fundamentals/ Buy-side Sector/ Regional related investor conference conference Road shows AGM Analyst conferences Q1 Result Mav Jul Oct Aua THOMSON REUTERS

IR Best Practice & the Tools Needed to Achieve it

- Given the increased competition for investment in today's complex markets, investor relations has become a critical activity to attracting capital, especially the "right" capital that supports management in their efforts to grow the company.
- Studies have shown that investor relations, when done properly, can boost equity performance by 10-25% and put a company in the right position for long-term growth.
- Investor relations (IR) can achieve this by leading the company and management in their efforts to communicate the company's strategy, maintaining open channels with investors (especially those outside domestic borders), and targeting investors that could become attractive, long-term shareholders.
- Investors frequently note that one of most simple yet powerful steps
 that a company can take is to proactively communicate its basic
 information, growth plans, and competitive differentiators to the
 investment community.



Investor Relations Workflow – Thomson Reuters View

Understand key factors impacting your share price:

- Track capital flows driving stock performance
- Monitor market moving events
- Understand sell-side sentiment
- Identify the types of investors monitoring your company
- Know how your company is perceived in the market
- Know your investors

Measure your investor management program:

- Understand how investor interest in your company is changing
- Gauge the impact of your IR webcasts
- Track your IR website traffic and benchmark against your peers
- Gauge the success of your outreach efforts to targeted investors, including ownership changes across targeted investors

Anticipate investor behavior to better prioritize your outreach:

- Identify investor risks and opportunities
- Understand the factors driving institutional investor behaviour
- Anticipate the impact of peer disclosure on investor reactions

Communicate with internal and external stakeholders:

- Use best practices to meet investor demands and comply with regulatory requirements
- Directly to Institutional investors highlighting what matters to them
- To 55,000 institutional and millions of retail investors within their workflow
- To management and the board on key factors impacting share price.



THOMSON REUTERS

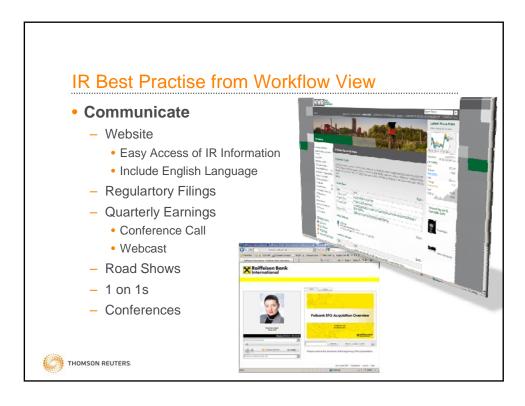
IR Best Practise from Workflow View

Understand & Anticipate

- Know what is happening in the Market
 - · Peers, Industry and Region
- Know who your investors are!
 - Public Filing Data
 - Shareholder Identification
 - Enables efficient and targeted communication
 - Adaptation and presentation of you ,Story'
 - IR Strategy
- Know how you are perceived Market Perception
 - · Maintain close contact to your investors
 - Ask directly for opinion
 - Maintain database of feedback and meeting sentiment
 - Perception Studies
 - Third party can sometimes get more candid feedback
 - Detailed analysis of opinion and sentiment



THOMSON REUTERS



IR Best Practise from Workflow View

- Measure
 - Monitor development in Shareholder Structure
 - Gauge Impact of Communication Strategy
 - Track Meetings and Meeting History with Investors
 - Monitor Market Data



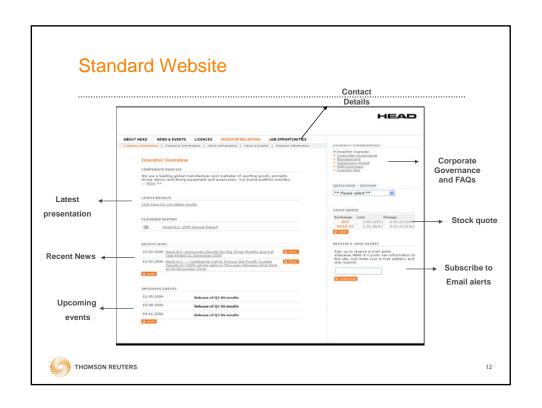
Key IR Tools for Best Practice

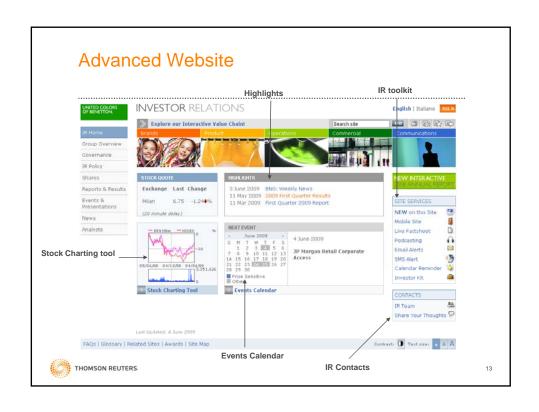
- IR Website
 - Easy to Navigate
 - Clear Information on Financials and Performance
 - Corporate Governance
 - Conference Call information or Webcasts
 - Email Notification

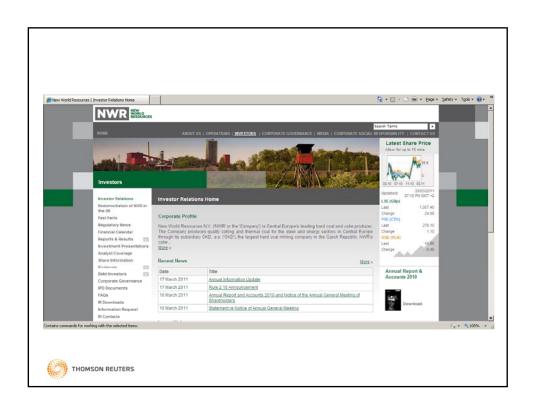
WEBSITE EXAMPLE

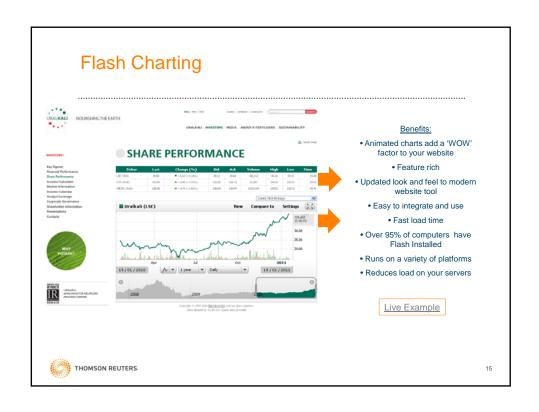
- Conference Calls
 - Language according to investors
 - Check for Quality
 - Q&A
 - Online etc..
 - Prioritisation













Key IR Tools for Best Practice

- Contact Management System
 - Track & Measure Meetings with Investors
 - Keep Notes on Opinion and Sentiment
 - Measure IR Outreach
 - Investor Profiles
 - Prepare Senior Managment for Investor Meetings
- Market Data Tool
- Shareholder Analysis
- Targeting Study
- Perception Study



